

Greater Manchester Mastalgia Pathway

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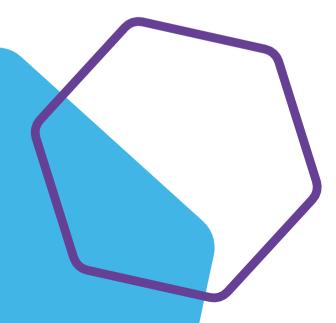
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The threat to system sustainability

- Increasing breast referrals into secondary care
- More people are being diagnosed with primary and secondary breast cancer
- More treatment options and more complexity of treatments
- National workforce gaps and recruitment difficulties in specific specialties
- Workforce not working at the top of their skill set
- Challenge of CWT standards and cancer targets of the NHS Long Term Plan
- 'Cancer not suspected' referrals were to be seen within 14 days and now included in FDS (Faster Diagnostic Standard)

More patients



More treatment



Less workforce



Less time



Delivering Cancer Waiting Time Standards

- Prior to COVID pandemic, 20% of breast referrals were for mastalgia¹
- Manchester study showed 0.4% patients with mastalgia have breast cancer²
- 10% of breast referrals were for nipple discharge¹
- 30% of women can elicit discharge on examination³

Opportunity to release significant capacity from resource intensive rapid diagnosis clinic

Opportunity to spare patients from unnecessary breast examination and imaging

^{3.} Leis HP, Greene FI, Cammarata A, et al. Nipple discharge: surgical significance. South Med J 1988; 81:22-5.



^{1.} Multi-centre local audit reported by providers to the Greater Manchester Cancer Alliance 2018-2019

^{2.} Dave RV et al. No association between breast pain and breast cancer: a prospective cohort study of 10 830 symptomatic women presenting to a breast cancer diagnostic clinic. Br J Gen Pract. 2022 Mar 31;72(717):e234-e243. doi: 10.3399/BJGP.2021.0475. Print 2022 Apr. c

COVID-19 Pandemic - opportunity to change

- Manchester University Foundation Trust (MFT) and Bolton NHS Foundation Trust developed Advanced Nurse Practitioner led telephone pathways for mastalgia patients during COVID
- Outcomes and patient reported satisfaction data was collected by MFT and recently published in Annals of the Royal College of Surgeons of England
- The study concludes that patients referred with mastalgia can be safely assessed through a telephone clinic
- Advanced Nurse Practitioners at MFT winners of Nursing Times award in the cancer nursing category



Publication

Efficient management of new patient referrals to a breast service: the safe introduction of an advanced nurse practitioner-led telephone breast pain service

Authors: KS Ellis, CE Robinson, R Foster, H Fatayer, and A Gandhi

Publication: The Annals of The Royal College of Surgeons of England Ahead of Print https://doi.org/10.1308/rcsann.2023.0056

Results:

- Within 23 months, 1,427 women were assessed in the breast pain telephone assessment clinic
- 863 (61%) were aged over 40 and 564 (39%) aged under 40
- 1,238 underwent telephone assessment
- 7 women (0.6%) were diagnosed with a breast malignancy
- Patient satisfaction survey indicated that 93% of patients were satisfied with the care received and 97% said they would recommend the service to a family member or friend



The threat to system sustainability

More patients



More treatment



Less workforce



Less time

October 2021: Request from the system to consider solutions to improve the sustainability of breast services



System collaboration to sustain services

Leadership

- Provider
 Federation
 Board
 requested a
 review of
 breast
 transformation
 options
- Breast
 Steering
 Group chaired
 by Manchester
 Foundation
 Trust Medical
 Director
- Clinical Leadership through the Cancer Alliance

Clinical engagement

- Series of clinical engagement workshops
- Radiology
- Histopathology
- Surgery
- Oncology

System agreement

- Provider Federation Board
- Cancer Board
- Medical Directors
- COOs
- CFOs
- Cancer
 Alliance
 Breast
 Pathway
 Board

Regional implementation

- Delivery led by Cancer Alliance Breast Pathway Board
- Supported by the Cancer Alliance 'whole pathway' structure
- All six breast providers implementing model simultaneously



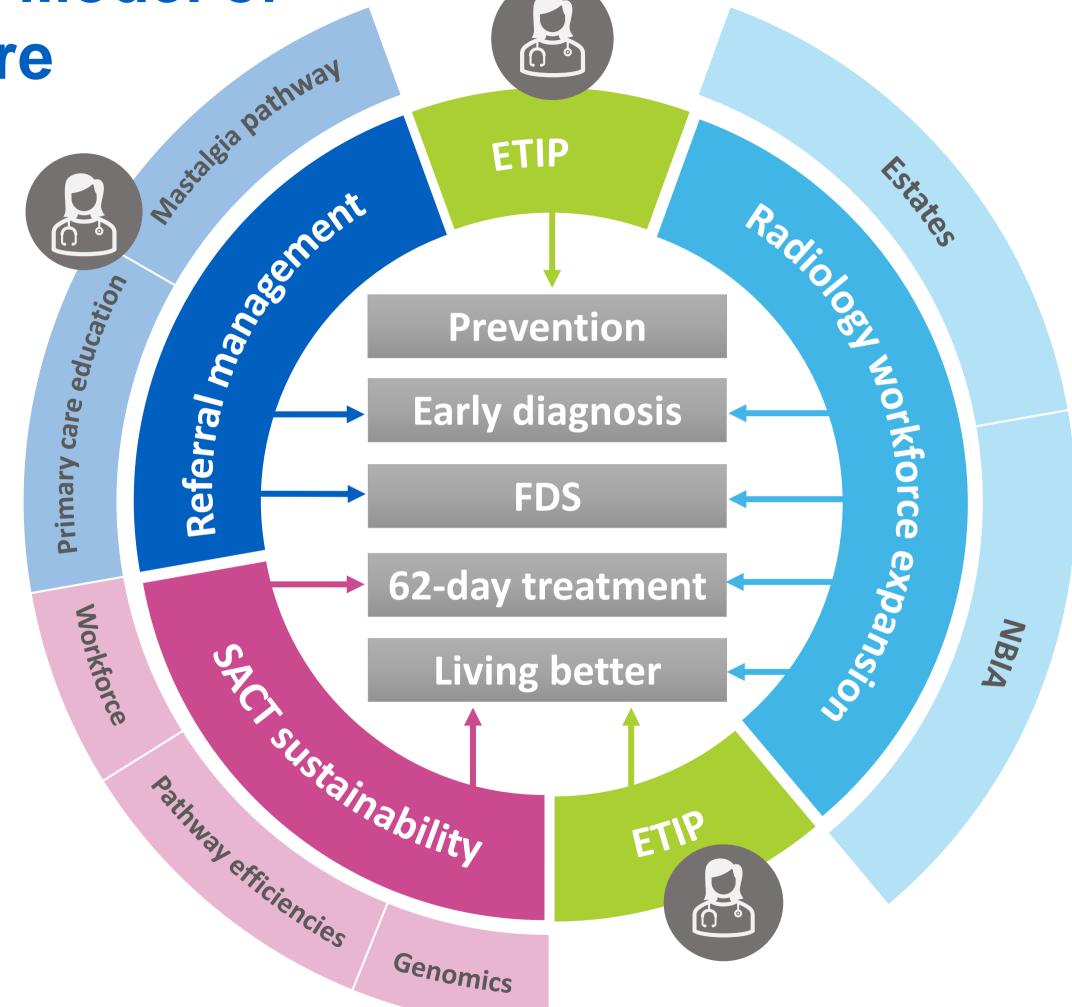
Breast Service: Model of Sustainable Care



This symbol indicates a part of the Model of Care that is supported by the regional GPER programme.

ETIP –Endocrine Therapy Improvement Programme

Increasing equity of access to risk-reducing endocrine medication and supporting patients to live well whilst taking endocrine treatment.



Greater Manchester
Cancer Alliance

NBIA – National Breast
Imaging Academy
GM Cancer is working
with the NBIA to
produce an education
programme for the
regional team of
breast GPERs.

NBIA – National Breast
Imaging Academy
GM Cancer is working
with the NBIA to
accelerate the
expansion of the
breast radiology
workforce, with a
focus on the nonmedical workforce.

Primary Care education programme



- Standardised regional breast referral form
- Management algorithms embedded in primary care EPR
- Extensive education programme in collaboration with Cancer Alliance ED team, GatewayC and PCNs.
- Public engagement



Safe reduction in unnecessary referrals into secondary care (20% to 8.5%)⁴



Reduction of 4305 secondary care appointments in Greater Manchester per year

Saving of £839,475 per year in Greater Manchester (£195 unit price)

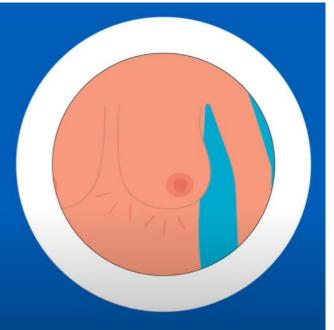
Savings to secondary care much more if locum/agency rates are accounted for



Primary Care Education Programme

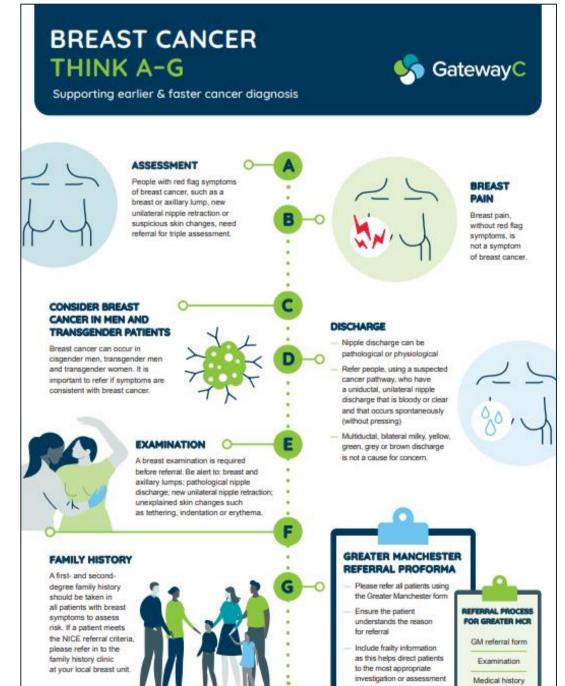
All materials can be found at www.gmcancer.org.uk

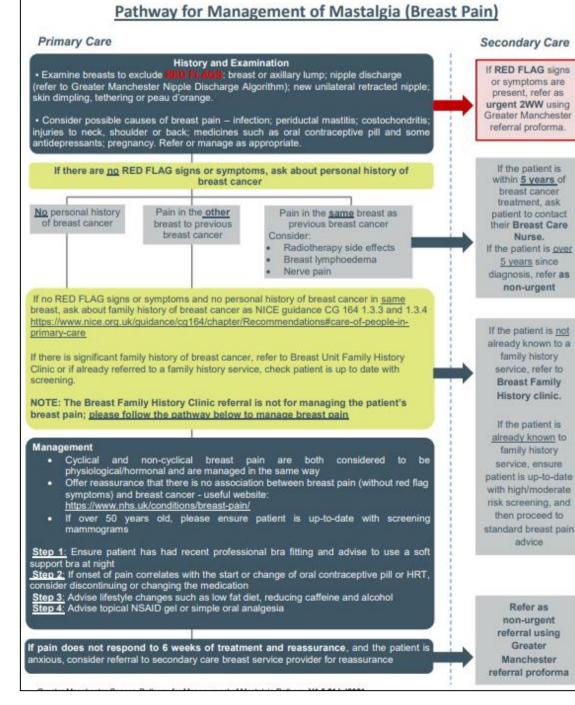
Breast pain is very common. But without other symptoms it is not known to be a symptom of breast cancer.





Cancer Suspected Please only use this section if you feel this patient is likely to have breast cancer	Yes	Symptomatic (aim to be seen within 2 weeks)	Yes
Suspicious Lump Discrete hard lump ± fixation ± skin tethering 30 years and older with a discrete lump that persists after period / patient postmenopausal Unexplained lump in axilla		Lump Women aged <30 with a lump Asymmetrical nodularity or thickening that persists at review after menstruation	
Skin distortion / tethering / ulceration / peau d'orange		Infection or inflammation that fails to respond to antibiotics	
Nipple discharge that is: Bloody, blood stained, or serous AND Spontaneous AND Unilateral		Nipple discharge that is: Troublesome or persistent AND Spontaneous AND Unilateral	
Nipple retraction or distortion of recent onset (<3 month onset)		Unilateral eczematous skin of areola or nipple. Please do not refer unless no improvement after at least 2 weeks of topical steroid treatment	
Previous breast cancer with: Suspicion of local or axillary recurrence (refer to treating hospital if possible) Suspicion of distant metastases (in some cases it may be more appropriate to investigate further in primary care, or, if proven metastases, to refer to acute oncology)		Gynaecomastia with no obvious physiological or drug cause (e.g. anabolic steroids, cannabis, finasteride) See patient.info/doctor/gynaecomastia	
		Breast pain alone (no palpable abnormality). Please do not refer unless no improvement after at least 6 weeks of a supportive bra and topical NSAIDs. See cks.nice.org.uk or	
		breastcancercare.org.uk/information-support/benign- breast-conditions/breast-pain	

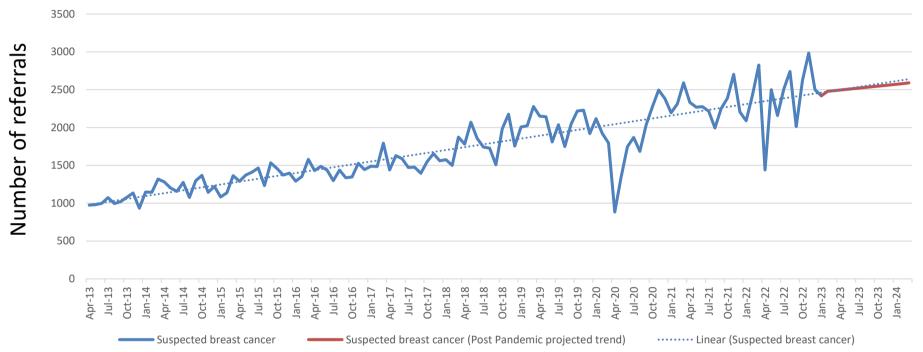






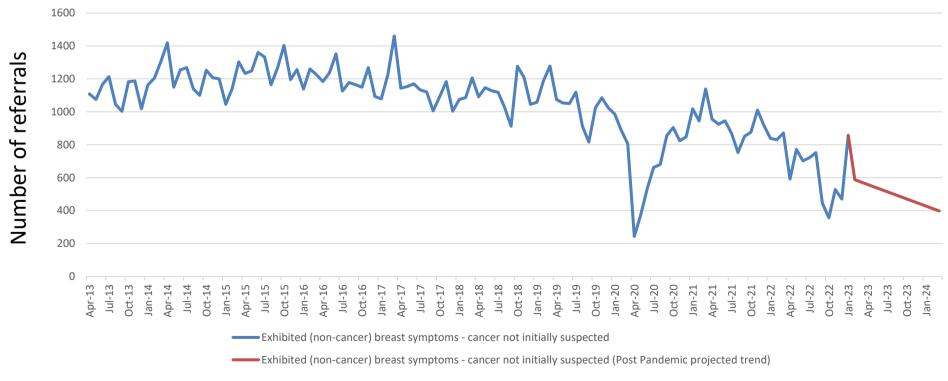
Greater Manchester Breast Referral Trends

Suspected Breast Cancer - Referral Volumes over time with projected post-pandemic trend.



Cancer **not** suspected - Breast Referral Volumes over time with projected post-pandemic trend.

With cancer diagnosis incidence remaining at national average





. NHS Greater Manchester Cancer Alliance Business Intelligence Team internal unvalidated data taken from NHS Tableau. www.gmtableau.nhs.uk.

Greater Manchester Mastalgia Pathway

- Clinical Leads from all breast units in Greater Manchester and East Cheshire, along with the Cancer Alliance Breast Pathway Board, agreed to deliver a regional mastalgia pathway
- Other mastalgia pathways considered in depth
- Reasons for supporting this pathway included:
 - Familiarity from pilots during the COVID-19 pandemic
 - Avoid undermining extensive engagement and education programme which encourages management of mastalgia within Primary Care
 - Avoid face-to-face appointments, patient travel time/cost, demand on estates
 - Avoid unnecessary breast examination
- Agreement that patients over 40 should continue to be offered mammogram whilst further evidence is gathered to provide assurance of extremely low incidence of cancer in the mastalgia population
- Agreement that pathway should be rolled out across Greater Manchester at all units simultaneously
- Concerns regarding workforce and capacity



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Safe reduction in unnecessary referrals into secondary care (20% to 8.5%)⁴

Nurse or GPER led telephone mastalgia clinic



- HEE-funding to support implementation
- Subject expert project manager employed for 2 years
- Standardised documentation
- Evaluation through national ASPIRE audit



Improved patient pathway

Release 8.5% of resource intensive one-stop clinic capacity



De-escalation of **2652 secondary care appointments** in Greater Manchester per year.



Standardised documents

- Mastalgia pathway standard operating procedure
- Telephone clinic clinical history proforma
- Primary care referral feedback letter
- Post consultation letter for over 40's
- Post consultation letter for under 40's
- DNA first appointment standardised letters
- DNA second appointment standardised letters
- Patient information leaflets on breast pain
- Patient information leaflets on bra fitting

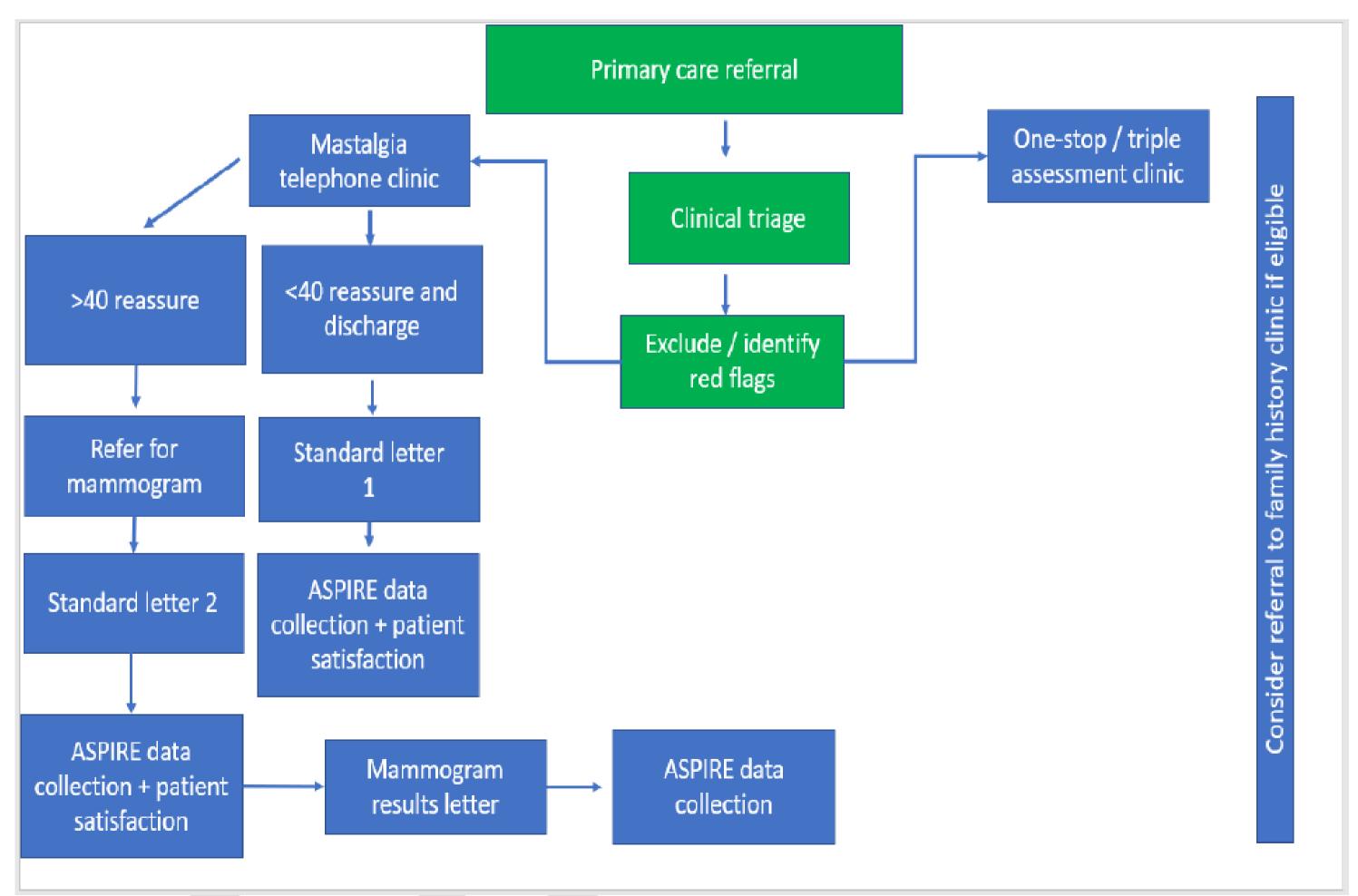
Making implementation as easy as possible for over-stretched clinical teams

Supporting new members of staff to deliver high quality care

Delivering standardised, equitable care



Standard Operating Procedure





Management Referral

Primary Care education programme



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Workforce remodeling



- 0.4WTE GPER recruited into every provider for 12 months
- Online breast education programme developed in collaboration with the National Breast Imaging Academy (NBIA)



Rapid workforce expansion

Workforce retention



. Multi-centre local audit reported by providers to the Greater Manchester Cancer Alliance 2023

Next steps

- Mastalgia telephone clinic expected in all breast units by Q3 2023/24
- Continue GPER workforce pilot to support service sustainability
- Continue Primary Care engagement programme to support referral management
- All units to participate in ASPIRE service evaluation
- Standardising triage processes, to direct referrals appropriately e.g. mastalgia, gynaecomastia, family history, aesthetic surgery
- Assess EDI aspects of the pathway
- Assess cancer incidence in the mastalgia population throughout the region to determine safety/risk of omitting mammograms in over 40 year olds





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